



2015-17 PROJECTIONS	2002	2003	2004	2005 ^E	2006	2007	2008	2009	2010	2011	2012	2013	© VALUE LINE PUB. LLC	15-17
Price	--	--	11.39	13.32	20.01	27.49	32.18	30.38	28.86	34.58	42.95	50.25	Sales per sh	71.60
Gain	--	--	.93	1.15	2.41	4.36	5.64	4.91	5.16	6.01	7.45	8.55	"Cash Flow" per sh	12.00
Ann'l Total Return	--	--	.59	.88	1.94	3.76	4.90	3.75	3.98	4.70	5.95	6.90	Earnings per sh ^A	9.70
High	--	--	--	--	--	--	--	.10	.41	.45	.50	.62	Div'ds Decl'd per sh ^B	1.26
Low	--	--	--	.30	.57	.71	.91	.60	.55	1.14	1.50	1.50	Cap'l Spending per sh ^C	1.50
to Buy	0	0	0	0	0	0	0	0	0	0	0	0	Book Value per sh ^C	71.60
to Sell	0	0	0	0	0	0	0	0	0	0	0	0	Common Shs Outst'g ^D	433.00
Options	0	1	1	0	0	0	0	0	0	0	0	0	Avg Ann'l P/E Ratio	15.0
to Buy	0	1	1	0	0	0	0	0	0	0	0	0	Relative P/E Ratio	1.00
to Sell	0	1	1	0	0	0	0	0	0	0	0	0	Avg Ann'l Div'd Yield	.9%
Hld's(000)	363434	371918	374258											

CAPITAL STRUCTURE as of 3/31/12	2002	2003	2004	2005 ^E	2006	2007	2008	2009	2010	2011	2012	2013	© VALUE LINE PUB. LLC	15-17
Total Debt \$510 mill. Due in 5 Yrs \$510 mill.	--	--	3872.1	4644.5	7025.8	9789.0	13431	12712	12156	14658	18300	21500	Sales (\$mill)	31000
LT Debt \$159 mill. LT Interest \$8.7 mill.	--	--	11.8%	13.8%	18.1%	23.1%	24.7%	23.2%	24.3%	23.8%	24.0%	24.0%	Operating Margin	23.5%
(Total interest coverage: over 40x) (1% of Cap'l)	--	--	119.0	114.6	160.6	214.1	401.6	490.0	507.0	555.0	630	710	Depreciation (\$mill)	1000
Leases, Uncapitalized: \$256 million	--	--	198.4	286.9	684.0	1337.1	1952.0	1565.0	1667.0	1994.0	2535	2955	Net Profit (\$mill)	4200
Pension Assets-12/10 \$419 million	--	--	24.7%	32.3%	33.9%	33.3%	33.5%	33.4%	30.8%	32.1%	32.0%	32.0%	Income Tax Rate	32.0%
Pension Obligations \$556 million	--	--	5.1%	6.2%	9.7%	13.7%	14.5%	12.3%	13.7%	13.6%	13.9%	13.7%	Net Profit Margin	13.5%
Pfd Stock None	--	--	1373.0	1811.0	2300.4	3567.1	4033.7	5424.0	5999.0	6694.0	6000	6000	Working Cap'l (\$mill)	6500
Common Stock 424,224,491 shares as of 2/17/12	--	--	841.7	835.6	834.7	737.9	869.6	876.0	514.0	159.0	600	650	Long-Term Debt (\$mill)	1500
MARKET CAP: \$32.0 billion (Large Cap)	--	--	3831.6	4194.2	5023.5	6661.4	12628	14113	15748	17619	20300	23500	Shr. Equity (\$mill)	31000
CURRENT POSITION (\$MILL.)	--	--	4.2%	6.2%	12.1%	18.4%	14.7%	10.6%	10.3%	11.3%	12.0%	12.5%	Return on Total Cap'l	13.0%
Cash Assets	--	--	5.2%	6.8%	13.6%	20.1%	15.5%	11.1%	10.6%	11.3%	12.5%	12.5%	Return on Shr. Equity	13.5%
Receivables	--	--	5.2%	6.8%	13.6%	20.1%	15.5%	10.8%	9.5%	10.2%	11.5%	11.5%	Retained to Com Eq	12.0%
Inventory (Avg Cst)	--	--	--	--	--	--	--	3%	10%	10%	8%	10%	All Div'ds to Net Prof	15%
Other	--	--	--	--	--	--	--	--	--	--	--	--		
Current Assets	10535	10535	12836											
Accts Payable	628	628	1009											
Debt Due	373	373	351											
Other	3535	3535	4085											
Current Liab.	4536	4536	5445											

BUSINESS: National Oilwell Varco, Inc. is the largest provider of equipment for oil and gas drilling. 2011 sales (operating profits): Rig Technology (complete drilling and workover rigs, rig machinery, cranes, mooring systems, etc.), 51% (62%); Petroleum Services and Supplies (drill pipe, expendable supplies, pumps, pipeline inspection, tool rental), 37% (34%); and Distribution & Transmission (maintenance & repair supplies and various services), 12% (4%). Acq. GrantPrideo, 4/08. Has abt 48,500 employees. BlackRock owns 6.9% of common stock; off./dir. own less than 1% (4/12 proxy). Chrmn.: John F. Lauletta; CEO and Pres.: Merrill A. (Pete) Miller, Jr. Inc.: DE. Address: 7909 Parkwood Circle Drive, Houston, Texas 77036. Tel.: (713) 346-7500. Internet: www.nov.com.

National Oilwell is firing on all cylinders. First-quarter results benefited from increased demand in all three segments as operating profits of the rig technology, petroleum services and supplies, and distribution and transmission divisions jumped 30%, 56%, and 53%, respectively. Business was better both in North America and abroad. Shipments of equipment for offshore and land rigs rose as oil prices recovered from the October low point. A steady North American rig count boosted results at petroleum services and supplies as operators de-emphasized natural gas but raised oil exploration and development activity. The downhole tools line did especially well as horizontal drilling in shale deposits expanded. **The balance of the year looks strong, too.** To quote NOV, inquiries and orders for offshore equipment have been very strong in response to the aligned "stars of \$100 crude, high and rising dayrates, and hungry shipyards"; the last refers to lower demand for dry bulk and other carriers, which is reducing delivery time for offshore drilling rigs. Increased demand for spare blowout preventers in the wake of the BP oil spill in April 2010 is also helping rig technology. After a seasonal decline, demand for petroleum supplies and services should keep growing as operators shift their focus from dry natural gas deposits to the more "oily" shales in the Bakken and Eagle Ford regions. **Momentum will probably persist through 2013.** In response to growing demand, National Oilwell has opened several new plants in the last year and will bring another one on line soon. The company made several sizable acquisitions last year and should close another two, at least, in 2012. A new plant in Abu Dhabi, expansion in Russia, and new interest in shale deposits in China, Australia, and Latin America should keep profits rising. **These timely shares have above-average long-term capital appreciation potential.** As the largest maker of drilling equipment, National Oilwell ought to benefit as demand for oil grows, even if conservation and pollution control dampen energy use a bit in the developed world. Acquisitions will no doubt add to the substantial internal growth we foresee. *Sigourney B. Romaine, CFA May 11, 2012*

ANNUAL RATES	Past 10 Yrs.	Past 5 Yrs.	Est'd '09-'11 to '15-'17
of change (per sh)	--	--	11.0%
Sales	--	16.0%	11.0%
"Cash Flow"	--	29.0%	14.5%
Earnings	--	29.5%	15.0%
Dividends	--	--	NMF
Book Value	--	24.5%	11.5%

(A) Based on diluted shares. Excludes net non-recurring items: 2009, (23c). Next earnings report due late July. (B) National Oilwell paid its first regular cash dividend in December 2009 and also paid a special dividend of \$1.00 a share. Dividends are being paid in late March, June, September, and December. (C) Incl. intangibles. At 3/31/12: \$10.2 bill., \$24.04 a share. (D) In millions, adjusted for a split. (E) Figures prior to 6/05 are pro forma.

Company's Financial Strength	B++
Stock's Price Stability	30
Price Growth Persistence	75
Earnings Predictability	65

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