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ANNUAL RATES Past Est'd '18-'20 Past 10 Yrs. to '24-'26 of change (per sh) 5 Yrs. Revenues "Cash Flow" 26.0% 37.5% 18.5% 18.0% 46.0% Earnings Dividends 30.5% 130.0% 28.5% 40.5% 28.0% 33.0% Book Value

30199

68391

40629

87812

Debt Due Other

Current Liab.

Cal- endar	QUAR Mar.31		VENUES ( Sep.30	(\$ mill.) A Dec.31	Full Year
2018 2019 2020 2021 2022		52886 63404	56576 69981 96145	72383 87437 125555 <b>140285</b>	232887 280522 386064 <b>445000</b> <b>525000</b>
Cal- endar	E Mar.31	ARNINGS Jun.30			Full Year
2018 2019 2020 2021 2022	3.27 7.09 5.01 <b>10.65</b> <b>14.90</b>	10.30	12.37 <b>11.55</b>	6.47 14.09 <b>14.30</b>	20.14 23.01 41.83 <b>47.55</b> <b>64.45</b>
Cal- endar	QUARTERLY DIVIDENDS PAID Mar.31 Jun.30 Sep.30 Dec.31				Full Year
2017 2018 2019 2020 2021	NO CASH DIVIDENDS BEING PAID				

(Marketplace) account for about 20% of sales. Seasonality: Q4 accounted for 23% of '20 revenue. Acquired Audible.com, '08,

Since our February review, shares of Amazon.com have ticked slightly higher. In fact, the equity's quotation rose about 3.5% over that interim, likely reflecting better-than-expected financial results for 2020. We think the uptick in the stock's price was on the smaller side, due to AMZN already more than doubling in price over the course of last year and, therefore, the stock had already realized much of that earnings growth potential.

Meanwhile, we look for the online retailer to post significant gains in the first quarter of this year. (Note: The company was expected to issue its March-period results shortly after this report went to press.) AMŽN's top line likely advanced about 20%, to \$90.2 billion, thanks to solid traction as consumers continue to opt for online purchases and at-home delivery during the COVID-19 pandemic. Meanwhile, last year's first quarter was impacted heavily by rising costs associated with the early days of the coronavirus. As a result, the rising volumes and reduced costs ought to drive the March-earnings more than 110% higher, to \$10.65 a share.

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Gains on an annual basis appear positioned to be a bit more moderate. In fact, we look for revenues and earnings to register increases of about 15% and 14%, to \$445 billion and \$47.55 a share, respectively. The latter portion of 2020 reflected greatly higher volumes as the broader swathe of the population opted to shop online in lieu of brick-and-mortar stores. Thus, those results make for morechallenging comparisons. Some interesting developments that should benefit this year's performance include Amazon Prime securing the exclusive broadcast rights for Thursday night football; new fulfillment centers in Tennessee and Texas; and some new offerings by Amazon Web Services (AWS) like elastic file storage and Red Hat. AWS has also been selected by the NHL and PGA Tour as their service provider. Finally, we are introducing our 2022 top- and bottom-line estimates at \$525 billion and \$64.45 a share, respectively.

On balance, these shares are timely. What's more, the high-quality equity offers attractive 3- to 5-year capital appreciation potential.

Bryan J. Fong

May 7, 2021

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(A) Diluted earnings. Includes stock-based compensation: '05, (20¢); '06, (24¢); '07, (44¢); due to rounding. Next earnings report due late '08, (64¢); '09, (77¢). Excludes other nonrecur ring items: '05, 1¢; '08, 10¢; '12, (38¢); '17, (B) In millions.

Company's Financial Strength Stock's Price Stability Price Growth Persistence **Earnings Predictability**